



REPORT TO CALGARY POLICE COMMISSION



2025 G7 Summit Post Event Update – Public Session

ISC: ☒ Unclassified ☐ Protected A ☐ Protected B

Date | 2025 07 28

Submitted for

☒ Information only ☐ Discussion ☐ Decision / Approval

Type of Meeting

- | | |
|---|---|
| ☐ Executive Committee | ☐ Commission Regular Meeting |
| ☐ Finance, Audit, & Infrastructure Committee | ☒ Public Session |
| ☐ Police Personnel & Culture Committee | ☐ In-camera with CPS |
| ☐ Policing Services Committee | |
| ☐ Workplace Review Steering Committee | |

Reason for Report

- ☐ Obligation under the *Police Act* or *Police Service Regulation*
☒ Obligation under Commission Policy
☒ Report on program and/or update on progress
☐ Response to Motion or Commission Inquiry
☐ Other:

Recommendations

This report is to be received by the Calgary Police Commission – Public Session for information and is the last reports scheduled in 2024-25 for the 2025 G7 Summit.

Background / Analysis / Considerations

Background and Context

The 2025 G7 Summit was hosted in Kananaskis, Alberta, uniting leaders from the world's most advanced economies for two days of discussions on global trends, crosscutting issues, and emerging crises. The Royal Canadian Mounted Police (RCMP) led the security efforts for the event, while the Calgary Police Service (CPS) served as the Police of Jurisdiction (POJ) for the

Calgary area. CPS played a key role in supporting security and policing measures for G7-related events held in both Calgary and Kananaskis.

The policing operation for G7 supporting the delivery of a safe and secure Summit, was one of the largest and most agile events for the City of Calgary. Almost every bureau and division within CPS was involved in the planning and execution of this operation, with critical support from municipal and mutual aid partners.

In addition to the summit site in Kananaskis, multiple G7-related events were held in Calgary, creating potential for large protest activity and requiring enhanced security at key locations throughout the city. CPS worked in partnership with the RCMP, the Government of Canada, and key partners to ensure that communities and businesses were able to prepare in advance, helping to minimize disruptions.

The Calgary Police Service (CPS) played a critical role in delivering a successful G7 Summit, demonstrating operational excellence across multiple domains. CPS coordinated motorcade movements, Unified Command Centre (UCC) operations, oversaw strategic deployment of personnel, and implemented effective traffic management and crowd management plans. In addition to supporting summit-specific activities, CPS maintained core policing services and responded to calls throughout the city, ensuring public safety and continuity of service during a high-demand period.

Key Partners (Internal/External)

Type	Agencies
Security Partners – Integrated Safety and Security Group (ISSG)	• RCMP – Royal Canadian Mounted Police (lead security agency) • CPS (police of jurisdiction) • Alberta Sheriffs' Branch (operating under Alberta's Ministry of Public Safety and Emergency Services) • Alberta Forestry and Parks' Conservation Officers • Canadian Armed Forces
City of Calgary Business Units	• Calgary Emergency Management Agency (CEMA) • Emergency Management & Community Safety • Calgary 911 • Calgary Fire Department • Calgary Transit • Roads • Calgary Parking Authority • Calgary Community Standards (bylaw)

Type	Agencies
	• Calgary Arts & Culture
Mutual Aid Partners	• Edmonton Police Service • Winnipeg Police Service • Vancouver Police Department • Alberta Sheriffs Branch • Tsuut'inaina Nation Police Service
Airport Partners	• Calgary Airport Authority • RCMP • Transport Canada • Navigation Canada • Canada Customs • United States Customs and Border Patrol • Canadian Armed Forces (Air Force) • Global Affairs Canada

Event Vision & Objectives

Mission Statement

As the POJ, the CPS aligned with the overarching mission statement led by the RCMP: *“Ensure the protection of the general public and heads of state participating in the 2025 G7 Summit in Kananaskis, Alberta.”*

CPS supported the RCMP’s mission and guiding principles while focusing on ensuring safety and reducing disruption throughout Calgary during the summit and prioritizing the following:

- Protect the safety and wellbeing of all in the City.
- Deliver a safe and secure event.
- Ensure appropriate resources for this event and the rest of the City.
- Facilitate Charter Rights of those wishing to protest while balancing the rights of residents, businesses and visitors in Calgary.
- Protect the operation of critical infrastructure in Calgary.

Scope of Operations

The following defined the scope of CPS’s roles and responsibilities during the 2025 G7 Summit, in alignment with the Police Act and applicable national, provincial, and municipal laws.

- Police of Jurisdiction (POJ):** As the POJ, CPS retained command over all planning and operational matters within the City of Calgary. CPS also managed planning and operations using Incident Command System (ICS).

- The RCMP Commissioner retained overall command and control over the G7 Summit security and operations, delegating authority through a structured chain to ensure effective coordination among multiple security partners. This was managed using the ICS, to clarify roles, responsibilities and reporting lines.
- b. Ensuring Public Safety with Minimal Disruption:** CPS prioritized the safety and security of our community, striving to minimize disruptions to daily life.
- c. Maintaining Regular Police Services:** CPS ensured that regular policing services continue within the city of Calgary throughout the Summit.
- d. Supporting RCMP through the Integrated Safety and Security Group (ISSG):** CPS worked in coordination with the RCMP to support its federally legislated mandate. The CPS led the following plans:

CPS Owned Plans/Responsibilities	Information
Demonstration and Protest Management	Including Calgary area Designated Demonstration Zones (DDZs).
Mass Arrest Plan	Developing and implementing a plan for The City of Calgary.
YYC Operations	Overseeing all related security and operational activities at Calgary International Airport.
TAC/CBRNE Plan	Managing tactical and Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE) response plans.
CPS G7-Related Calls Response Plan	Coordinating responses across air services, tactical units, general duties, traffic management, critical infrastructure, and more.
Deployment Hub	Establishing and overseeing the central deployment hub.
Staging Areas	Managing staging areas for personnel and resources
Communications	Coordinating internal and external communications strategies.
CPS Security Partners and COC Business Unit Coordination	Ensuring seamless collaboration with CPS security partners and City of Calgary business units.
Demobilization and After-Action Report	Leading demobilization efforts and compiling the after-action report.
Events Hosted in The City of Calgary	As the POJ provide security for the City of Calgary and Government of Alberta G7 Social Events and Bilateral Meetings.

CPS provided assistance to the RCMP in the following areas:

Supporting RCMP	Information
Internationally Protected Person (IPP) Hotels	Assisting with security and operations related to hotels outer perimeter control.
Foothills Hospital	Supporting security operations at the hospital.
Welcome Centre	Assisting with operations at the designated Welcome Centre.
RCMP Hotels	Providing support for RCMP lodging hotel.
Tactical Support	Assisting with RCMP tactical operations where needed.
Motorcades	Supporting motorcade security and coordination.
Local Police Liaison (LPL), VIP, and Dignitary Protection	Assisting with liaison duties and protection plans.
Traffic Management	Supporting traffic management operations.
Combined Intelligence Group (CIG)	Providing assistance as needed.
UCC/ACC (Unified and Area Command Centre)	Supporting command centre operations.
UCC Media Centre	Hosting all safety and security related press conferences at the CPS Media Centre.
Integrated Safety and Security Group (ISSG)	Supporting ISSG efforts.
Combined Communications Group	Assisting with the coordination of combined communications efforts.
CPS Remotely Piloted Aircraft System (RPAS) - Pilot Support	Monitor Calgary and Kananaskis area.

Legacy Items

a. Unified Command Center (UCC)

During the operational period of the G7 Summit, a Unified Command Centre (UCC) was established at Westwinds East to support G7 operations. To accommodate this, the Tactical Operations Centre (TOC) underwent a significant renovation, enabling it to host up to 100 law enforcement and security partners. Following the summit, the UCC was transitioned back into the TOC, retaining substantial upgrades as a lasting legacy for CPS. This enhanced space now stands as a critical asset for future major events in Calgary, including the 2026 Grey Cup, ensuring continued operational excellence.

b. Interoperability and Joint Training

The CPS engaged in interoperability training on motorcades, public order and crowd management with the Edmonton Police Service, Vancouver Police Department, Winnipeg Police Service, Alberta Sheriffs Branch and the RCMP. This collaborative training significantly enhanced CPS's operational readiness and coordination capabilities, fostering stronger inter-agency communication and tactical alignment. The experience not only

strengthens the ability to respond effectively to complex, multi-jurisdictional incidents but also contributed to national policing standards by promoting best practices and shared learning across agencies.

c. Centralized Deployment and Asset Management

The Deployment Hub (DH) was a temporary structure, which served as a centralized mobilization point for CPS members and mutual aid partners. It facilitated efficient personnel movement to and from G7 duty locations and played a critical role in equipment and asset management by securely housing essential deployment gear such as vehicles, Tasers, body-worn cameras, and radios. The DH's design proved highly effective in streamlining logistics, enhancing asset accountability, and supporting overall readiness.

The legacy component for the DH is more of a strategic model rather than a physical location. This model provides a scalable and replicable framework designed to guide the planning and execution of future large-scale events, ensuring consistency and efficiency.

d. Strategic Partnerships and Capacity Building

Throughout the planning and exploration phase, the CPS focused on building strong, collaborative relationships with key partner agencies. This included the RCMP, mutual aid partners, the City of Calgary, and municipal police services such as the Sûreté du Québec and the Service de police de la Ville de Montréal. As previous G7 hosts, Québec and Montréal provided valuable insights that informed CPS's planning and execution.

This spirit of collaboration also extended to the Calgary Police Commission (CPC), where open communication and mutual support were consistently demonstrated throughout the planning and execution phases. Tabletop exercises with the CPS and CPC further strengthened this relationship by facilitating and maintaining a high level of transparency, reinforcing trust and alignment across all levels of oversight.

These partnerships not only contributed to the success of the G7 operation but also represent a lasting legacy. The trust and interoperability developed through this collaboration has laid the foundation for future joint operations, emergency responses, and national security initiatives.

Additionally, CPS members gained hands-on experience in logistics, operational planning, project management, training coordination, budget development, and risk management. This has created a skilled and knowledgeable pool of individuals who have worked on an international major event—an invaluable resource for future deployments.

e. Institutional Knowledge and Documentation

Comprehensive documentation was developed throughout the G7 planning and execution phases, establishing a strong foundation for future major events. The documentation will be housed both with the Major Events & Emergency Management Section data base, as well as with records retention. Key components include:

- **Financial Impact and Forecasting:** Detailed financial tracking provided a clear understanding of operational costs and offers a reliable basis for budgeting future events.
- **Templates and Planning Tools:** A suite of standardized templates, checklists, and workflows was created to streamline future planning and ensure consistency.
- **Operational and Logistics Plans:** Robust, adaptable plans were documented, covering logistics, personnel coordination, and contingency strategies.
- **Personnel and Equipment Management Systems:** Centralized systems were implemented for individual and mass member book-on, equipment allocation, and deployment readiness.
- **Staffing and Scheduling Frameworks:** Detailed staffing models were developed to support efficient resource allocation and shift planning. These tools enabled the coordination of large-scale deployments (over 1000 members deployed) while maintaining operational coverage and member well-being. The frameworks are scalable and can be adapted for future events requiring complex staffing needs.

f. Reputational Impact

Hosting a successful major international event of G7 has delivered substantial reputational benefits for Calgary. It positions the city as a capable, collaborative, and globally relevant jurisdiction, reinforcing its image as a strategic hub for economic development and civic leadership. This outcome strengthens Calgary's profile for future high-profile events and investments.

g. Assets & Equipment

To fulfill its security mandate for the event, CPS acquired additional vehicles, IT equipment, Public Safety Unit PPE, tactical gear including Armed Response Vehicle (ARV), Remotely Piloted Aircraft System (RPAS), and other operational equipment. Recognizing that many of these items align with long-term operational needs, CPS leveraged the Contribution Agreement to retain the equipment at 50% of the cost.

Attachments (if any)

N/A

Approval signatures

AUTHOR signature:



2025 08 28

Annie Sarwar, Project Manager

Date

Strategic Services Section, Strategic Planning and Partnerships Division

REVIEWED BY signature:



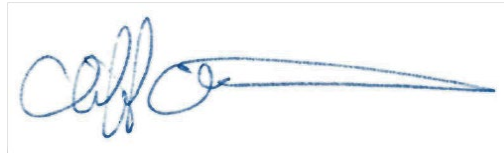
2025 09 05

Joe Brar, Superintendent

Date

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EXECUTIVE SPONSOR signature:



2025 09 10

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2025-09-16

Date
