

REPORT TO CALGARY POLICE COMMISSION

Calgary Police Service Gang Strategy

February 25, 2020



Intent of Report: For recommendation
 For approval
 For information

Type of Meeting: Public
 In camera

REPORT TITLE: Calgary Police Service Gang Strategy

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I. EXECUTIVE SUMMARY

Gang-related crime continues to be a priority issue within the city of Calgary. The Calgary Police Service (CPS) recognizes that gang crimes pose a threat to citizens' safety, our security and economy. Gangs also undermine the rule of law and with that, citizens' confidence in law enforcement's ability to provide protection. Gang crimes have and continue to experience transformation.

In January 2020, the CPS approved a service wide Gang Strategy that draws on best practice research to address our response to all aspects of gang crime. The strategy is inclusive of our response to crime perpetrated by the range of highly organized criminal groups to less organized criminal networks. The strategy addresses not only violent crime, but other forms of criminal network offences such as widescale fraud, money laundering and human trafficking.

The strategic objectives of the strategy are oriented around four pillars:

- **Predict: Consolidate intelligence and research resources to support enhanced operational performance.** Leverage partnerships with community and other law enforcement agencies nationally and internationally about threats or offences that may occur, in order to better understand Calgary's crime picture and enhance our intelligence-led operations.

- **Prevent: Implement initiatives to prevent and intervene with gang involved youth and adults.** Provide public education and training for members to increase awareness of gang crime and foster support to prevent engagement in gangs. Build on the CPS' existing prevention and early intervention initiatives with our community partners (e.g., MASST, YARD, ISSP, Diversity Resource Unit, School Resource Officers) as well as our Offender Management initiatives.
- **Protect: Reduce institutional and individual vulnerability to gang crimes.** With our partners, provide information to our community and institutions to increase their knowledge of organized crime and strategies to detect and decrease vulnerability to gang activity. Focus on protecting the public and legitimate businesses from gang victimization and bystanders being witnesses to unacceptable gang violence.
- **Pursue: Target and disrupt gang networks and activity.** Targeted, sustained and effective enforcement aimed at criminal gang activity as well as the prosecution, sentencing, incarceration and court-ordered community supervision after release.

The CPS is committed to actioning the pillars of the gang strategy, and is actively building initiatives to achieve its outcomes. Foundational to achieving the desired outcomes of these pillars are the following:

- Maximizing information and intelligence;
- Research and evaluating impact;
- Creating and maintaining partnerships with community agencies, businesses, academia, the Crown, all levels of government, citizens; and
- Engaging the community to increase awareness and address concerns.



GANG STRATEGY OVERVIEW

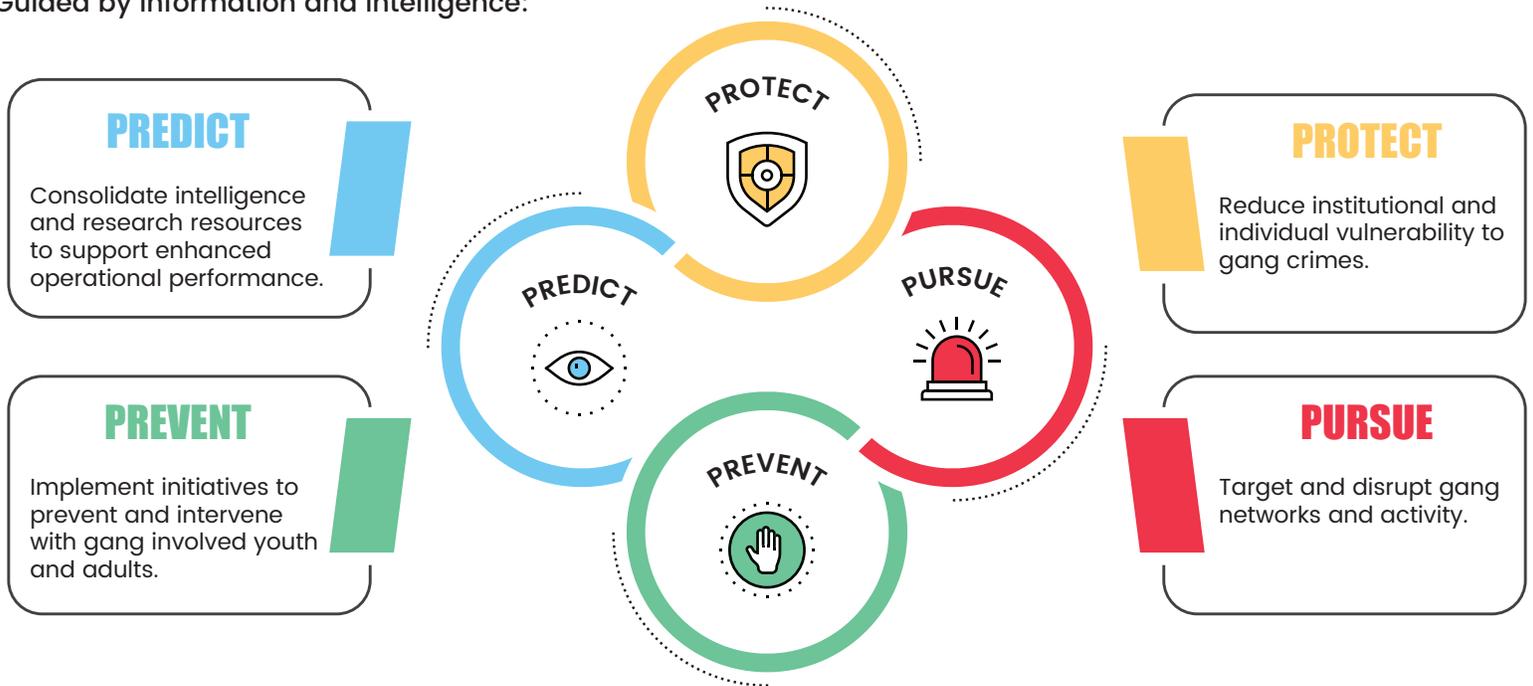
GANGS INCLUDE:
Organized crime as well as loose criminal networks.

GANG CRIMES INCLUDE

- Trafficking & dealing in drugs, people, weapons & counterfeit goods
- Sophisticated theft & robbery
- Fraud
- Money laundering & other forms of financial crime
- Cybercrime
- Modern slavery & child sexual exploitation
- Violent Crime

FOUR PILLARS STRATEGY

Guided by information and intelligence:



INTERNAL UNITS:

Airport Unit; Alberta Law Enforcement Response Team; Business Strategy & Research Section; Civil Forfeiture Team; Counter Exploitation Team; Criminal Intelligence Unit; Centralized Intelligence Analysis Section; Chief Crowfoot Learning Centre; Community Liaison Officers; Community & Youth Services Section; Cybercrime; Districts; Drug Unit; Economic Crimes; Gangs & Guns Unit; Gang Enforcement Team; Gang Suppression Team; Information Communication & Technology Section; Integrated Information Management; Intelligence Evaluation Unit; Intelligence Support Unit; Major Crimes Section; Money Laundering and Asset Forfeiture Team; Organized Retail Crime; Public Affairs & Media Relations Unit; Records Processing Unit; Real Time Operations Centre.

PROGRAMS – Multi-agency School Support Team MASST Youth at Risk Development Program YARD, Gateway, ReDirect, Integrated School support Program ISSP, Powerplay, Start Smart Stay Safe S4



PARTNERS:

Alberta Gaming & Lottery Commissions; Alberta Health Service; Calgary Bylaw; Calgary Remand; Calgary Board of Education; Calgary Transit; CFSEU-BC; CIA, City of Calgary; Community agencies; Corrections Canada; Crown Prosecutors; Customs & Border Service Agency; DEA, FBI, financial institutions; FINTRAC; Government of Alberta; Homeland Security; Immigration; other law enforcement agencies; Parole; Probation; RCMP; Revenue Canada; telecommunications institutions; tertiary education institutions; utilities companies.



COMMUNITY ENGAGEMENT:

INTELLIGENCE – making CPS aware of information related to suspicious activity.

AWARENESS – being aware of the signs of suspicious activity in your homes, schools and communities, and knowing where to go for help.